

December 10, 2020

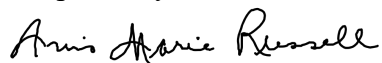
Mr. Anthony J. Hood, Chair
District of Columbia Zoning Commission
Office of Zoning
441 4th Street, NW
Suite 210
Washington, DC 20001

Re: The University of the District of Columbia; Application for Approval of a
New Campus Plan

Dear Chair Hood:

On behalf of the University of the District of Columbia, I hereby authorize the law firm of Cozen O'Connor to file the referenced application for a New Campus Plan for the University and to represent the University of the District of Columbia in all proceedings before the Zoning Commission with respect to the application. Thank you for your kind assistance, and for your enduring service to the District of Columbia.

Respectfully,



Avis Marie Russell
General Counsel
University of the District of Columbia
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Washington, DC 20008